

BIWAGA HAS BEEN APPOINTED AS INTERIM BOARD CHAIRPERSON

UEDCL BOSSES OUSTED AS ENERGY MINISTER ORDERS PROBE

By Charles Etukuri
and Benon Ojiambo

The sweeping changes that were made to the Uganda Electricity Distribution Company Limited (UEDCL) over the weekend are necessary to pave the way for a comprehensive review of the company's management and operations, energy minister Ruth Nankabirwa has said.

In a statement released on Saturday, Nankabirwa relieved UEDCL board chairperson Lydia Ochieng Obbo of her duties and sent the managing director, Paul Mwesiwaga, on forced leave.

"The Ministry of Energy and Mineral Development wishes to inform the public and stakeholders that the Government has undertaken a review of the management at UEDCL. In this regard, the services of the chairperson of the board have been terminated and the managing director has been placed on forced leave to allow for a comprehensive review of the company's management and operations," Nankabirwa said.

Stella-Marie Biwaga Cingho, a lawyer with a background in oil and gas, has been appointed as interim board chairperson, while Eng. Joselyne Rwakakooko is the new acting managing director.

GENESIS OF THE CHANGES

Within a year of taking over the management of Uganda's electricity distribution sector, UEDCL has grappled with various management conflicts that have had a ripple effect on the stability of power supply. During this period, power blackouts and delayed response to emergencies have been frequent.

It was against this backdrop that Nankabirwa ordered an investigation into the top management of UEDCL in December 2025, after the Electricity Regulatory Authority released a report, pointing out various lapses in the power sector.

However, Prime Minister Robinah Nabbanja advised that the investigation be halted.

"I have been informed that you directed UEDCL board to review and, thereafter, cause massive terminations

of UEDCL senior management team (SMT), following an ERA confidential performance review report covering the last six months following the takeover of UEDCL's Umeme services. I am informed that the recent transition from Umeme to UEDCL pooled together up to 2,712 permanent and 1,760 temporary staff, who are now undergoing training and getting support and supervision under the UEDCL SMT. Your proposed massive termination of the SMT will significantly cause unnecessary destabilisation in the general UEDCL workforce, increase power outages and adversely affect the industrial sector in addition to other programmes and the Government image," the Prime Minister wrote.

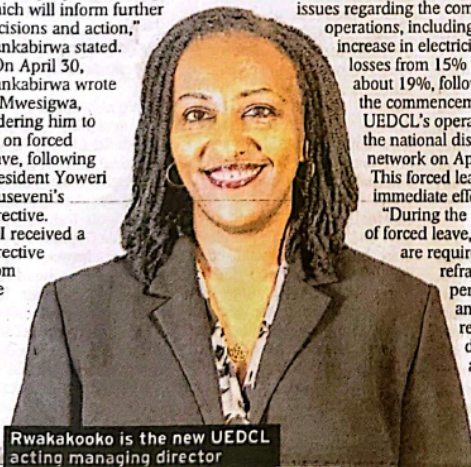
However, in her letter dated Tuesday, December 9, 2025, Nankabirwa replied, confirming she had directed an investigation, but denied reports of massive terminations.

She also clarified that the ministry was not planning to reintroduce a private player in the power distribution sector.

"My ministry is now awaiting the report of the board of UEDCL on their inquiry and findings, which will inform further decisions and action," Nankabirwa stated.

On April 30, Nankabirwa wrote to Mwesiwaga, ordering him to go on forced leave, following President Yoweri Museveni's directive.

"I received a directive from the



Rwakakooko is the new UEDCL acting managing director



Mwesiwaga and Ochieng Obbo at a function last year

UEDCL performance

UEDCL came under the spotlight over its performance during a tariff hearing in December, where the statistics indicated that the company was falling short on nearly all performance parameters during the period between April and October last year.

The figures showed that the company's energy loss was at 17.8% as of the end of October, above the 14.6% target set by the regulator. A single percentage energy loss is estimated to translate into \$6.5m (about sh23b) in lost revenue. This means that energy losses are costing the company over \$20m (about sh70b) in lost revenue. The company also recorded an average outage duration of 75 hours against a set target of 51 hours.

Additionally, the company recorded an average electricity supply outage frequency of 43 hours against a target of 40 hours and incurred up to \$49m (sh176b) in operating costs against a target of \$45m (sh162b).

However, company information indicates that the company surpassed its new connections target for the period between April 2025 and March 2026. The company made a total of 236,326 new connections against a target of 225,000 as enshrined in its sale and distribution of electricity licenses.

President dated April 29, 2026, directing me to send you on forced leave. He raises several concerns/

issues regarding the company's operations, including the increase in electricity losses from 15% to about 19%, following the commencement of UEDCL's operation of the national distribution network on April 1, 2025. This forced leave takes immediate effect."

"During the period of forced leave, you are required to refrain from performing any work-related duties or accessing company systems, premises or

resources, unless explicitly authorised and return all company property," Nankabirwa directed. *New Vision* has learnt that on Saturday, the Police blocked access to the sixth floor of the UEDCL Towers at Nakasero and also carried away critical files.

EXPERTS SPEAK

Former ERA boss Dr Frank Sebbowa said the changes are an indication that the Government was not ready to take over from Umeme.

"It is unfortunate that we are gambling with the power supply and, therefore, the national economy. Other than for political reasons and strange things, we were never ready to throw out Umeme. Umeme had given us some stability and then somehow people thought it was time to do something else," he said.

Journalist Andrew Mwenda took a swipe at Nankabirwa for allegedly usurping the powers of the board.

"In early 2025, Nankabirwa changed the articles of association and memorandum of incorporation

of UEDCL to say the board at any time at her discretion. This makes the board to her "discretion". Nankabirwa assume such powers the board?" Mwenda wrote.

WHO ARE THE NEW APPOINTMENTS

Acting board chairperson Biwaga Cingho is an advocate of the High Court of Uganda with 15 years of experience and the Uganda National Company Limited (UNOC) board.

She holds a Bachelor of Laws degree from Makerere University, a postgraduate diploma in oil and development - natural resource management and a postgraduate diploma in legal practice from the Development Centre, with Ssebunya Turyagye Advocates, Uganda Association of Women Lawyers (FIDA), Ethiopia Women Lawyers Association of Women Organisations in Uganda and Women's Development.

She has diverse experience in scorecard strategy development, implementation, gender justice, human rights and child programming. She also has experience in community approaches, policy advocacy, design, implementation, monitoring and evaluation. She served and still serves on boards and these include: National Pipeline Company, Africa Help International, Africa Help International - Uganda, Hands Community Development, Free Child Uganda, Women and Extractives Network, James Catholic Church Board executive committee.

RWAKAKOOKO

For about a year, Eng. Joselyne Rwakakooko served as UEDCL commercial and operations. She was one of Umeme's top executives who joined UEDCL senior management team during transition last year.

Before joining UEDCL, she worked at Umeme in different capacities including as head of operations for nearly six years and customer service engineering for over five years.

On professional networking site LinkedIn, Rwakakooko described herself as a senior energy executive and electrical engineer with over 20 years of experience in electricity distribution.

"My work has focused on strengthening operational performance, improving service reliability, delivering measurable outcomes in complex and high power sector environments. I led cross-functional teams during periods of transition and building high-performing teams anchored in accountability, excellence and continuous improvement," she wrote on LinkedIn.